



ANNUAL REPORT

**Public policies
that ensure the right
to health for all**

2025

EDITO by Louis Da Gama, President of the Board

2025 has been a year of profound disruption on the international political stage, with deeply troubling consequences for global health. The abrupt withdrawal of the United States from life-saving global health programmes—including USAID and PEPFAR—has already translated into serious health setbacks. Most tragically, these decisions have cost lives, particularly among children and the most vulnerable communities. At the same time, other major government donors have reduced their commitments as defence spending has risen sharply, further straining already fragile health systems.

Against this backdrop, the global health architecture itself is facing a crisis of financing, governance, and legitimacy.

Many high-income countries are stepping back from international solidarity, while low- and middle-income countries—especially in Africa—are rightly calling for greater sovereignty and agency. Numerous initiatives have sought to address the need for reform, yet progress has stalled. While reform is clearly necessary, we urge donors not to allow these discussions to become a justification for disengagement. Reform must strengthen, not weaken, global solidarity.

Our work is also increasingly shaped by broader political and social trends.

Across the world, extreme right and populist movements are gaining influence, in some cases holding power. These forces challenge international cooperation and directly threaten the values of equity and equality that are at the heart of GHA's mission. At the same time, we are navigating a "post-truth" environment in which disinformation spreads rapidly, trust in institutions is eroded, and civil society organisations face growing scrutiny and hostility. The shrinking of civic space—particularly for work on human rights and gender—poses a serious risk to

equitable access to healthcare. Yet there are also opportunities. Innovation in health, technology, and service delivery is accelerating, offering real promise—provided there is sustained, long-term commitment to ensure that these advances are accessible to all, not just to a few.

Internally, GHA has shown resilience and adaptability.

In 2025, we maintained our funding levels and seized key political opportunities, including the Nutrition for Growth Summit hosted by France. This summit mobilized nearly USD 28 billion—surpassing previous editions—and helped place global nutrition firmly back on the international agenda. We are deeply grateful to the Wellcome Trust for joining us as a new donor, and we are actively diversifying our funding base to sustain our advocacy on climate and health and on disinformation—two forces that will increasingly shape global health in a changing world order.

I would like to express my sincere gratitude to the entire GHA community—our staff, board members, partners, and donors—for your dedication, courage, and continued commitment. The challenges ahead are real, but so are the opportunities. If we act together, thoughtfully and boldly, we can mitigate the harms we face and seize the possibilities that 2026 presents.

With your support, the struggle for health equity and solidarity continues.

Aluta continua.



Louis Da Gama,
President of the Board

2025: IMPACT & INFLUENCE



7 High-Level Meetings at the Elysée Palace: Maintaining a direct and sustained dialogue with the French Presidency on global health priorities.



1 MPs on the ground: We led 3 international delegations to Laos, Kenya, and Nigeria, bringing lawmakers face-to-face with field realities to drive better policies.



7 official hearings: GHA briefed MPs at the French National Assembly on our findings and strategic recommendations for 2025.



6 EU Directorates-General engaged: Strategic sessions with INTPA, SANTE, ECHO, HERA, and a landmark first-ever meeting with the European Commission's Secretariat-General.



13 Policy & Analysis Briefs: Essential tools to engage decision-makers on international solidarity funding and the response to global health threats in 2025.



15+ Media Mentions: High-level coverage in Politico, Euractiv, and major French national media including Le Monde and TV5Monde, keeping health equity at the top of the news cycle.

+45% 

growth on LinkedIn: Gained 1,700+ new professional followers in 2025 (5,300 total), reflecting GHA's accelerating role as a thought leader.



2.67%

LinkedIn Engagement Rate: More than double the industry average, proving the high relevance of our expertise for decision-makers.



Our Key Results - Turning advocacy into impact

COMBATING MALNUTRITION: SECURING HISTORIC COMMITMENTS FOR THE PARIS Nutrition for Growth (N4G) SUMMIT

FRENCH LEVEL: Secured a €750 Million pledge & anchored nutrition in national legislation

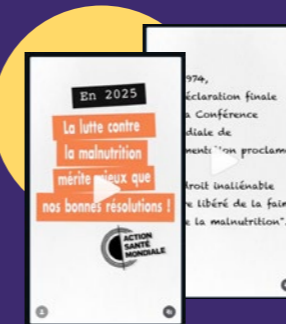
Against a backdrop of declining official development assistance (ODA), the Nutrition for Growth (N4G) Summit marked a pivotal opportunity to reignite global momentum on nutrition. As host, France's leadership and level of ambition were decisive. President Macron's €750 million commitment directly addressed our analysis of global financing gaps and echoed the collective calls for increased investment.

At the same time, we successfully advocated for the adoption of a [parliamentary resolution](#), ensuring that Members of Parliament acknowledged nutrition as a lasting priority within the country's development agenda.

KEY ADVOCACY ACTIVITIES:

- **Strategic Coalition Leadership:** Led a coalition of 10 NGOs and produced a [joint brief](#) defining a «fair share» financial ask, providing the technical basis for France's pledge.
- **Global Financing Panel:** Co-led a [high-profile session](#) during the summit in Paris, with Results Canada and the ACTION Partnership to integrate nutrition into broader health system reforms.

FROM GRASSROOTS MOBILIZATION TO HIGH-LEVEL POLITICAL COMMITMENTS: KEY MOMENTS IN 2025



JANUARY
"Good Resolutions" digital campaign to challenge world leaders ahead of the Nutrition for Growth (N4G) Summit.

FEBRUARY
High-Level Parliamentary Reception at the French National Assembly.



MARCH
«Healthy Lives» landmark photo exhibition at the European Parliament (Brussels).

EU LEVEL: obtained a €3.4 Billion financial commitment from the European Commission

To support the European Commission in going beyond its previous nutrition commitments, GHA worked to highlight the urgency of malnutrition and promoted concrete steps EU institutions can take to address it. As a result of our advocacy alongside partner CSOs, the European Commission announced a EUR 3.4 billion pledge dedicated to nutrition for the 2024-2027 period at the summit, exceeding their previous N4G commitments. This funding represents a major scale-up in the EU's commitment to global nutrition and health system resilience.

KEY ADVOCACY ACTIVITIES:

- **High-Level Strategic Side Event:** Convened French Minister of State for International Partnerships Thani Mohamed Soilihi and DG INTPA Deputy Director-General Marjeta Jager to align decision-makers ahead of the final pledges.
- **Published a strategic brief** outlining EU action in partner countries, offering an evidence-based roadmap for the Commission's strong financial commitment.



FOCUS: IVORY COAST – AMBITIOUS DOMESTIC COMMITMENT TO NUTRITION

In Ivory Coast, our long-term partnership with ASAPSU successfully turned advocacy into a historic win. Following a joint delegation in Abidjan where we mobilized Members of Parliament and key counselors, the Ivorian government announced an ambitious pledge at the N4G Summit, committing to 'create an innovative financing mechanism including taxation of unhealthy foods.' This achievement represents a victory for Domestic Resource Mobilization (DRM), proving that local coalition-building is key to sustainable health systems and lasting autonomy.

PROTECTING DEVELOPMENT GAINS: Sustaining Support for Global Health Initiatives

€760M in Funding Commitments from France and the EU for Gavi 6.0

In 2025, GHA continued its «Dose of Solidarity» campaign to protect immunization budgets during Gavi's 6.0 replenishment. By building global political support, we ensured that immunization remained a priority. This multi-year mobilization culminated in two major victories at the Brussels High-Level Appeal: a €500 million pledge from France and a €260 million commitment from the European Union, securing the future of vaccination for millions of children.

KEY ADVOCACY ACTIVITIES:

- **Global Parliamentary Appeal:** Led a historic appeal gathering signatures from 80 parliamentarians worldwide to demand sustained investment in Gavi 6.0.
- **Bridging Health & Nutrition Security:** Organized a high-level webinar featuring the French Minister for International Partnerships to highlight the vital interconnection between immunization and nutrition interventions.



By re-centering the Global Fund's investment as a vital tool for human rights and social justice, GHA ensured that despite budgetary pressures, the fight against health-related discrimination remained at the heart of the political debate on the way to the 8th replenishment conference.

KEY ADVOCACY ACTIVITIES:

- **The «Lives Behind Numbers» Campaign & The «Bercy» public action:** Launched a high-impact digital and live campaign to transform budget lines into a moral imperative to save lives. This culminated in a video projection on the French Ministry of Economy and Finance, just days before the Global Fund replenishment conference. By visualizing lives saved by international solidarity, this public mobilization served as a high-impact reminder to policymakers: budgets are about human lives.
- **Advocating for Health Justice:** Published a widely shared report "Reactionary Pandemics," which revealed how rising intolerance and anti-rights ideologies directly threaten access to care for the most vulnerable people.

By documenting the human cost of political disengagement, GHA advocated for safeguarding the Global Fund's inclusive model, as an essential mechanism to fight systemic discrimination.

THE GLOBAL FUND: Leveraging collective power for ambitious 8th Replenishment Pledges from French and EU Leaders

As ODA cuts and anti-rights movements threatened the global fight against AIDS, tuberculosis (TB), and malaria, GHA acted as a strategic pivot to protect health equity.

By documenting the human cost of political disengagement, GHA advocated for safeguarding the Global Fund's inclusive model, as an essential mechanism to fight systemic discrimination.

- **Strategic Coalitions – Mobilizing for an €800 Million EU Pledge:** Following the Johannesburg Global Fund summit (Nov. 2025), GHA joined a global mobilization of 330 organizations to address the European Commission's delayed pledge. By actively relaying this collective appeal and directly engaging with EC President Ursula von der Leyen and Commissioner Jozef Síkela, we

KEY MOMENTS IN 2025

APRIL
Launch of a Global Call to Action on immunization signed by 80 MPs.

MAY
Parliamentary delegation to Laos on global health challenges.

JUNE
4th Financing for Development conference (Seville).

JULY
Parliamentary visit to the Nutriset facilities.

SEPTEMBER
Joint nutritional crisis delegation to Nigeria with MSF.

OCTOBER
Launch of our EU-AU partnerships report through a high-level webinar, amplifying African leading voices ahead of the EU-AU Summit.

helped maintain the necessary political pressure to secure an €800 million EU commitment ahead of the February 2026 Board Meeting. This joint effort was vital to ensuring that, despite tightening international aid budgets, the fight against the three pandemics remains a top priority for the EU.



UNLOCKING INNOVATIVE FINANCE TO ADDRESS GLOBAL HEALTH FUNDING DECLINE

Faced with unprecedented threats to traditional Official Development Assistance (ODA), GHA successfully advocated for the preservation and strengthening of solidarity taxes. During the French budget debates, our [rigorous monitoring](#) and mobilization of parliamentarians led to critical milestones.

KEY ADVOCACY ACTIVITIES:

- **The «Soda Tax» Amendment:** GHA successfully pushed for a formal amendment in favor of a «soda tax» capable of generating €82 million annually for child nutrition.
- **Defending Solidarity Levies:** We secured the

protection of Financial Transaction Tax (FTT) and Air Ticket Levy revenues, ensuring they remain strictly allocated to international development.

- **Macro-economic Innovation:** GHA released a policy paper on utilizing the IMF's Special Drawing Rights (SDRs) to safeguard global health funding from geopolitical shifts.

FOCUS: SOLIDARITY TAXES - EXPERT VOICES DRIVING REFORM

Ahead of the 4th Financing for Development (FfD4) Summit in Seville, GHA launched a [dedicated blog series](#) to revitalize the debate on the untapped potential of solidarity levies. As the “French model” of taxes (air tickets and FTT) faced unprecedented political threats, we gathered three influential voices to reshape the narrative: Marisol Touraine (Unitaid Chair), economist Gunther Capelle-Blancard, and Friederike Röder (Global Solidarity Levies Task Force). By transforming complex fiscal debates into a call for action, GHA demonstrated that [solidarity levies remain among the most viable solutions for the future, bridging the gap between historical French leadership and modern global health financing needs.](#)

→ [Read our full 2025 blog series for a broader perspective on the year's challenges, covering the G7 Summit, the EU's next research framework \(FP10\), and the Multi-annual Financial Framework \(MFF\).](#)



GHA in a changing world

In 2025, GHA expanded its engagement to address issues that are rapidly moving to the forefront of the global health agenda, as their impact on people's lives and public policy continues to intensify.

The health consequences of climate change, the challenges arising from the rise of artificial intelligence, the growing influence of social media and the unprecedented attacks on science all call for stronger political leadership and civic mobilization.

Through rigorous policy analysis, sustained engagement with decision-makers, and targeted strategic advocacy, GHA worked to turn these emerging challenges into concrete, rights-based actions that advance and protect the right to health.

scale and urgency of the challenge.

KEY ADVOCACY ACTIVITIES:

- **National Adaptation Strategy:** GHA advocated for the systematic integration of health considerations into French climate policies, specifically within the framework of the National Climate Change Adaptation Plan.
- **Global Monitoring (COP30):** Closely followed international discussions at COP30 in Belém and published a critical commentary on health-related outcomes, identifying the adaptation of health systems as a non-negotiable priority for future climate funding.

Health in the Digital Age: Safeguarding Rights against Disinformation and AI

The healthcare sector is undergoing a profound transformation driven by the rapid expansion of Artificial Intelligence. GHA worked to ensure that patient rights and health equity remain paramount over technological acceleration, while advocating for stronger safeguards against online health disinformation to protect public health and democratic debate.

KEY ADVOCACY ACTIVITIES:

- **Co-authoring AI Regulations:** Developed a [strategic report](#) with France Assos Santé to raise awareness on the necessary precautions for AI usage in healthcare.

KEY MOMENTS IN 2025



NOVEMBER
Symbolic video projection on the French Ministry of Economy and Finance's facade.

DECEMBER
Strategic meeting at the Élysée Palace with the Global Fund CSO Coalition.





**FOCUS: Human-Centered Advocacy:
Connecting Policy with Lives on the Ground**

At a time when global solidarity and investments in health are under strain, GHA remains steadfast in ensuring that political decisions are anchored in real human experiences. Over the year, we organized high-level parliamentary delegations aimed at turning abstract debates into concrete commitments. From exploring [Unitaid-supported medical innovations in Kenya](#) to [witnessing the severe nutritional crisis in Katsina \(Nigeria\)](#), these missions gave MPs the opportunity to engage directly with healthcare providers and patients. By also facilitating visits to [Nutraset, the French company producing treatments for malnutrition](#), GHA reinforced the critical link between political will and life-saving impact, ensuring that legislative decisions are guided by proven, innovative solutions on the ground.

- **Countering Disinformation:** Provided evidence-based recommendations to the French Ministry of Health's call for expertise and tracked digital health regulations via our 'Soignons nos Algos' platform.

**From Lab to Legislation:
Linking Science and Policy**

In a context marked by unprecedented attacks on science, GHA has worked not only to defend scientific integrity, but also to strengthen the essential link between science and public policy. To this end, GHA has sought to empower health researchers by helping them develop a stronger, more active voice in public debate, enabling them to contribute meaningfully to the shaping of evidence-based policies.

- **"Researchers' Voices Matter" Brief:** Launched a strategic roadmap providing health researchers with the tools to navigate and influence EU decision-making. [This brief](#) demonstrated why EU policy debates are vital to securing sustained funding for poverty-related and neglected diseases (PRNDs).
- **No Eradication Without R&D:** Forging a Strategic Alliance with the Pasteur Network.

We rallied their scientific expertise around our landmark joint report: '[No Eradication Without Innovation](#).' By aligning with the global call for innovation-led strategies, the report demonstrated how science has revolutionized the fight against the three major pandemics (HIV/AIDS,

tuberculosis, and malaria) positioning R&D at the cutting edge of global health policy.

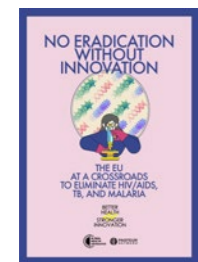
- **Mobilizing 80 Researchers Against TB:** GHA led a major initiative, rallying up to 80 researchers to jointly advocate for the prioritization of tuberculosis in global health policy agendas.

**Collaborative Strength:
Driving Greater Impact
Through Partnerships**

Leveraging GHA's partnership-driven DNA to protect international aid in an increasingly hostile political climate, the gap between growing health needs and political priorities continues to widen. Drawing on its partnership-driven DNA, GHA mobilized strong coalitions to hold decision-makers accountable across borders, sustaining a unified front dedicated to defending international solidarity.

KEY ADVOCACY ACTIVITIES:

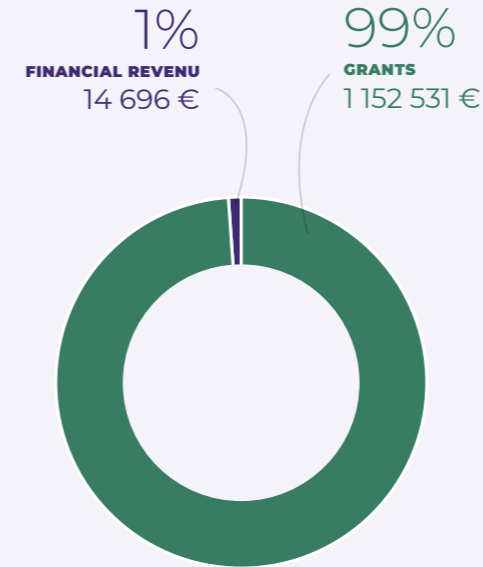
- **Defending the EU Budget (MFF 2028-2034):** Working within The MFF Hub, GHA co-signed the Global Europe Blueprint, delivering actionable recommendations to the European Commission to safeguard long-term funding for international cooperation.
- **Solidarity with Ukraine & The Global Fund:** Co-signed a historic appeal with over 140 Ukrainian civil society organizations to President Macron, successfully linking France's support for Ukraine to the continuity of HIV/AIDS and tuberculosis (TB) programs in conflict zones.
- **National Leadership via the «French Global Health Collective»:** Facilitated a coalition of 13 advocacy and operational NGOs, leading joint fact-checking campaigns and high-level meetings to elevate health equity within critical French budgetary debates.



OUR RESOURCES

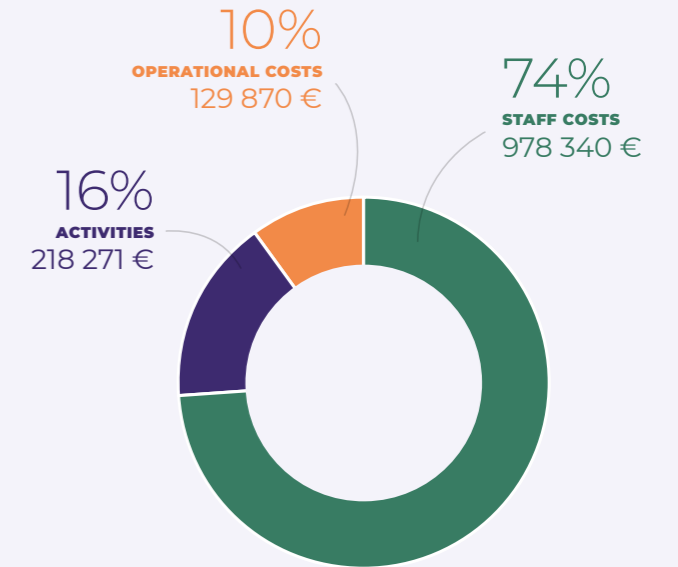
OUR RESOURCES IN 2025

1 167 227 €



OUR EXPENSES IN 2025

1 326 481 €



WITH THE FINANCIAL SUPPORT OF





Created in 2011, Global Health Advocates is a French NGO whose mission is to carry out political advocacy in France and with the EU institutions, in partnership with civil society, to ensure policies and resources are effectively addressing health inequalities.



FIND US



176 rue du Temple - 75003 Paris
+33 9 81 85 33 16



info@ghadvocates.org


Website: www.ghadvocates.eu
www.actionsantemondiale.fr

 France: [@GHAFrance](https://twitter.com/GHAFrance)

 EU: [@GHABrussels](https://twitter.com/GHABrussels)

 [Global Health Advocates](https://www.linkedin.com/company/global-health-advocates)

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